### Building a Culture of Respect and Safety

#### Ms Lena LIM Lee Keng

Caregiver

Member Singapore Patient Advocacy Network Singapore General Hospital, SingHealth



A ROUND TABLE TO TALK ABOUT

### **CONNECTING THE DOTS**

ABUSE & HARASSMENT IN THE HEALTHCARE ECOSYSTEM



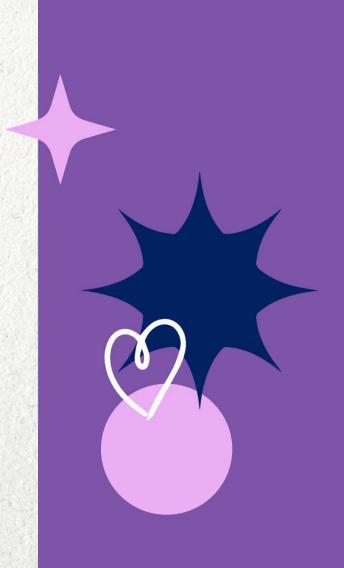
- Ms Lim is a dedicated caregiver to her husband, who has been living with Parkinson's disease for the past 15 years. Her unwavering commitment and compassion have shaped her into a strong advocate for those facing similar challenges.
- Beyond her role as a caregiver, Lena serves as the Chairman of the Waterfront @ Khatib Residents Network, a position she has held with distinction for 15 years. Under her leadership, the network has flourished, fostering a sense of community and support among residents.
- Lena's contributions extend to various important initiatives. She is an active member of the Singapore Patient Advocacy Network (SGH, SingHealth), where she collaborates with healthcare professionals and fellow advocates to improve patient care and support systems.



# **Building a Culture of Respect and Safety**

Lim Lee Keng
SingHealth Patient Advocacy Network@SGH
14 August 2024





### My Story...



### **What Matters Most to Patients**



## **High-Quality Medical Care:**

- Accurate diagnoses
- Effective treatments
- Clear communication



# Trust and Competence

 Confidence in healthcare professionals' expertise



# **Empathy and Compassion**

- Kindness and understanding
- Privacy and dignity

### Understanding Patients Before They Become Abusive



- Emotions and Experiences
  - High level of stress and anxiety
- Expectations VS Reality
  - Miscommunications, unmet expectations, feeling ignored
  - Delays in treatment or diagnosis, lack of information

### Understanding Patients Before They Become Abusive



Proactive Measures from Healthcare Workers:

- Active listening
- Clear and consistent communication
- Ensuring patients feel heard and respected, acknowledge their feelings



### My Personal Encounter Around Abuse

## What happened?

- Long wait time at an Outpatient Appointment
- Patients are getting frustrated
  - Shouting, using vulgarity
  - Giving demeaning comments

### What did staff do?

- Nurse suggested patients to go for lunch
- Promised to text them when it was their turn to see the doctor.

# What did surrounding patients do?

- Provided information about nearby eateries
- Being supportive by calming them down



# Impact of Patient Abuse on Healthcare Workers



Stress and mental health issue



Decreased job satisfaction/performance



Patients also feel a mix of discomfort and concern

#### How can surrounding patients support?

- Intervening verbally to de-escalate
- Reinforcing respect and civility

### **Patient Advocates Involvement**

- Educational campaigns and presentations
- SPAN has worked with other SingHealth groups to co-create a "Patient and Healthcare Team Care Pledge"
- Speak up against abuse and harassment publicly via media and social media since late 2021.





### **Patient Advocates Involvement**

#### 给医护人员应有的尊重

的焦虑、我们都不难理解、但医护人员的情绪与 辛劳,也应该得到谅解。

|长期化

疫情已经给医疗机构与医护人员带来极大的

### Unacceptable to abuse healthcare workers

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#### THE STRAITS TIMES

**下是短时间内能够解决的问** 

Friday Dec 03, 2021

#### Healthcare workers • Say no to abuse and speak up for them

The abuse of healthcare workers is a matter of great concern. As patients and family

caregivers, we believe kindness to healthcare professionals is critical.

The pandemic has put a great strain on healthcare services. Many healthcare workers have quit, adding to the burden of those remaining. This bodes ill for patients and families.

We cannot control the adverse impact of Covid-19, but we can change the way we respond to the healthcare teams.

While we want and expect compassionate care from healthcare workers, it is equally important for us to be respectful, courteous and understanding, to help create trust and build

After all, it takes two hands to clap and we are all humans driven by emotions.

We desire well-considered advice and treatment, delivered compassionately.

challenging and vulnerable times. When we receive less than ideal care and service, we may get angry or irritated.

Can we empathise with healthcare workers, who are stressed and struggling with a heavy workload made worse by these uncertain times? They are also worried for their own health and that of their family.

Or, just like any of us, they may have had a bad day.

Whatever the reason, abusive behaviour by patients and families is not acceptable.

Be it abusing staff verbally or physically, or making snide remarks like "Are you formally trained?" or "Go back to your country", such behaviour has no place in any hospital, nursing home or clinic.

Say no to abuse and if you see it, speak up for the healthcare worker or call security if needed. Hospitals should take strong actions to stem abuse.

We have the power to create

#### Healthcare workers • Pre-empt incidents that can lead to abuse

Recent letters have articulated the need to address the rising abuse of healthcare workers (Create proper system and laws to better protect healthcare workers, Dec 1; Show respect and appreciation for healthcare workers, Dec 1; and Say no to abuse of healthcare workers and speak up for them, Dec 3).

Hospitals are places that people visit for treatment. Pain and fear arising from their illnesses can lead to stress, anxiety and frustration. As a result, patients who are normally calm may quickly become abusive.

While it is good that the

Ministry of Health has a policy of zero tolerance towards abuse and harassment of healthcare staff and will act against people who are abusive, more should be done to address the root cause of such cases.

According to hospitals here, some patients, while waiting to access healthcare services, have been led by frustration to abuse healthcare workers (Incidents leading to abuse of healthcare workers, Nov 28).

Patients are reminded to turn up on time for consultations. But they end up waiting, often for hours. This falls short of having

the patient's interests in mind, a core value of many hospitals.

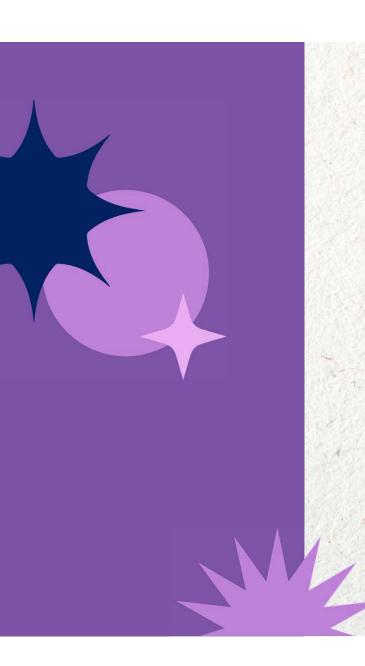
Software can be used to analyse each doctor's consultation pattern and allocate the average time between patients. If a long wait time is unavoidable, having a process that considers the patient's interests helps.

When I turned up on time at Hougang Polyclinic, the nurse immediately pre-empted any issues by letting me know that there were six patients ahead of me and that I would have to wait for at least two hours. She then asked if there was anything I could do in the meantime, and

said she would text me when I was next in the queue. Now that's what I call having the patient's interests in mind.

Patients also deal with various healthcare workers during each visit. Proper communication between healthcare workers along the chain can help them be clearer about the patient's previous procedures before their encounter with him. Having this total picture would let them improve the patient's experience and allow many of the incidents leading to abuse to be pre-empted.

Liu Fook Thim



### Conclusion

- Creating the respectful and supportive environment is a shared responsibility and commitment
- Key Reminders empathy, clear communication and mutual respect
- Encouragement to speak up and support one another.